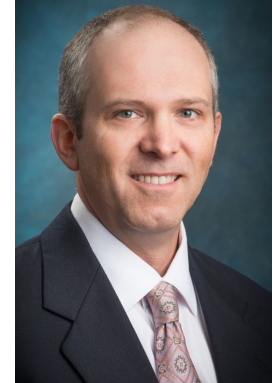




NOMINEE FOR GOVERNOR

Matthew R. Foster, MD, MMM, FCAP

Lynchburg, Virginia



Nominated by Nominating Committee and petition

EDUCATION

- **Received MD:** 1996-2001, University of North Carolina
- **Residency and Fellowship:** 1996-2001, AP/CP Vanderbilt University; Surgical Pathology Fellowship, 2001, Vanderbilt University; Cytopathology Fellowship, 2002, Medical College of Virginia
- **Received Masters in Medical Management (MMM):** 2020; Carnegie Mellon University

CURRENT PROFESSIONAL AND ACADEMIC APPOINTMENTS

- Interim Chief Medical Officer, Johnson Health Center, Lynchburg, Virginia

PROFESSIONAL SOCIETY MEMBERSHIPS

- College of American Pathologists (CAP)
- American Association of Physician Leadership
- Medical Society of Virginia
- Virginia Society for Pathology
- American Medical Association (AMA)

CAP COMMITTEE APPOINTMENTS

CURRENT

- **Chair:** Federal and State Affairs Committee (FSAC)
- **Member:** Council on Government and Professional Affairs (CGPA); Policy Roundtable Subcommittee; AI Government and Regulatory Affairs Project Team; State Pathology Society Member Project Team

PAST

- **Chair:** CSA Products of Conception Guidance Document Project Team
- **Vice Chair:** Federal and State Affairs Committee (FSAC)
- **Member:** Federal and State Affairs Committee (FSAC); FSAC Federal Legislation Subcommittee; Center Diffuse Gliomas Advisory Panel; Professionalism and Ethics Project Team
- **Delegate:** House of Delegates (HOD)
- **Liaison:** LIAISON: AMA House of Delegates
- **Alternate:** House of Delegates (HOD); American Medical Association House of Delegates (AMA-HOD)



WHY DO YOU WANT TO BE A GOVERNOR OF THE CAP?

The College of American Pathologists remains at the forefront of clinical excellence, quality, and dedication to service that is the hallmark of what makes a great pathologist. I feel so fortunate to be able to help advocate on behalf of my colleagues and our profession as Chair of the Federal and State Affairs Committee. As a governor of CAP, I want to help ensure the sustainability of the CAP and advance our profession.

I want to be a positive influence helping CAP navigate tremendous challenges and embracing new opportunities. Having served on the board of directors of a health system, I know first-hand, the tremendous and lasting impact a strong board can have on the future of an organization. There are so many challenges facing health care and our profession it will take continued commitment to excellence, tenacity, perseverance, and an unrelenting focus on patient care in order for the CAP to be successful.

I want to bring my diversity of experience and perspective to the CAP and leverage this experience to help the CAP set its direction and vision and to support the executive team to shape strategy, goal setting, fiduciary stewardship, and execution of strategy.

WHAT MAJOR ISSUES DO YOU SEE FACING THE CAP DURING THE NEXT THREE YEARS?

I want to be a positive influence as CAP faces tremendous challenges and opportunities; the choices we make now will impact the future direction of our profession. From navigating an uncertain economic, regulatory and legislative future, adapting to rapidly changing evidence-based practice guidelines, addressing workforce shortages, embracing new diagnostic testing, and balancing the certainty of a future impacted by the emergence of artificial intelligence with the uncertainty of what that future will look like, we must address these challenges and, in doing so, create new opportunities to enhance our profession and improve care for those who depend on us.

IF ELECTED, WHAT DO YOU HOPE TO ACCOMPLISH?

I am a firm believer in listening more than speaking. There are so many qualified and passionate pathologists who want and need to know that CAP is working on their behalf. It is critical that their voices are heard and that important issues debated within the broad context of health care, CAP strategy, and the legislative and policy environment. If through my role on the Board of Governors, I can channel the energy and passion of CAP members into positive good for our specialty, then I will have been successful.

We all have a story to share and come to the table with life experiences that shape who we are, and which lens we may look through to approach problems and find solutions. We all have different skill sets which, when combined, create an organization stronger than the sum of its parts. My entire career is based on seeking ways to harness the collective power of teams in order to accomplish more than the individual. Diversity of talent, experience, background, perspective, and skill sets when brought together produce powerful and unexpected outcomes. I want to ensure that the CAP remains a sustainable organization and a trusted partner in health care.

For more information and a CV for this candidate, please visit cap.org.