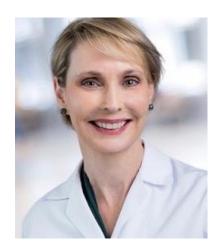
NOMINEE FOR PRESIDENT-ELECT Emily Ellen Volk, MD, MBA, FCAP San Antonio, Texas

Nominated by petition

EDUCATION

- BS (Biology) and MD: University of Missouri, Kansas City
- Anatomic and Clinical Pathology Residency: Cleveland Clinic Foundation, Cleveland, Ohio
- **Cytopathology Fellowship:** William Beaumont Hospital, Royal Oak, Michigan
- MBA: University of Massachusetts, Amherst



CURRENT PROFESSIONAL AND ACADEMIC APPOINTMENTS

- Senior Vice President, Clinical Services: University Health System, San Antonio, Texas
- Clinical Assistant Professor: Department of Pathology and Laboratory Medicine, University of Texas Health Long School of Medicine, San Antonio

PROFESSIONAL SOCIETY MEMBERSHIPS

- Alpha Omega Alpha
- American Medical Association
- American Pathology Foundation
- American Society for Clinical Pathology
- American Society of Cytopathology
- California Society of Pathologists
- Chinese American Pathology Association
- Florida Society of Pathologists
- Texas Society of Pathologists
- United States and Canadian Academy of Pathology

CAP-ELECTED OFFICES HELD

Current Board of Governors: Governor

CAP COMMITTEE APPOINTMENTS

- Current
 - Chair: Ad Hoc Committee for Pathologists Quality Registry
 - o Vice Chair: Council on Government and Professional Affairs
 - o Section Editor: Archives of Pathology and Laboratory Medicine
 - Member: Finance Committee, Investment Committee, Audit Committee, Specialty Advancement Coordinating Group, PathPAC Board of Directors, Council on Membership and Professional Development



Past

- Chair: Council on Government and Professional Affairs, Economic Affairs Committee Measures and Performance Assessment Subcommittee, Patient Safety and Performance Measurement Committee, Policy Roundtable
- Member: Executive Committee Council on Scientific Affairs, Cytopathology Resource
 Committee, Economic Affairs Committee, Public Affairs Committee, Value Based Care Strategy
 Steering Group, Public Affairs Committee
- Delegate: House of Delegates (Michigan and Texas)
- o Participant.: See, Test and Treat, Rosebud Reservation, South Dakota

OTHER PROFESSIONAL POSITIONS HELD

- Current
 - Member: Texas Society of Pathologists, Executive Board
- Past
 - President: Michigan Society of Pathologists
 - Vice-Chief of Staff: Mission Trail Baptist Hospital
 - Director: Michigan Society of Pathologists Educational Program Committee
 - Chair: American Society of Cytopathology Legislative and Regulatory Issues Committee,
 Oakland County Michigan Medical Society Government Affairs Committee
 - Member: American Medical Association Overutilization Summit Blood Utilization Working Group, American Medical Association Physician Consortium for Performance Improvement, American Society of Cytopathology Centers of Excellence Review Committee, Mission Trail Baptist Hospital Medical Executive Committee, Vanguard Leadership Academy
 - Advisor: Michigan Cancer Consortium Cervical Cancer Guidelines Committee
 - Awardee: Bexar County Medical Society Extraordinary Women in Medicine Award, Michigan Cancer Consortium Spirit of Collaboration Award

WHY DO YOU WANT TO BE PRESIDENT-ELECT OF THE CAP?

I want to continue serving the Fellows and the profession by leading our organization through this critical time of health care reform. As a seasoned medical staff leader and physician executive, I have worked in private and academic practices and can represent the interests of pathologists in both. For nearly two decades, I have served the CAP diligently in a wide variety of areas and roles.

My experience gives me the perspective to understand the issues that concern working pathologists in most stages of their careers and the day to day experience. On behalf of all CAP Fellows, I am ready to provide visionary leadership and navigate these challenges and opportunities side by side with other CAP member volunteers.

Our specialty is facing a number of challenges and opportunities:

- Dealing with administrative and financial burdens of government payment programs
- Finding the right balance of value versus burden in maintenance of certification programs
- Managing the impact of PAMA on the industry and on the livelihoods of CAP Fellows
- Conveying the pathologists' value proposition to sustain and/or develop Part A contracts
- Demonstrating the benefits of pathologist engagement in patient care and communication
- Technological advances, such as digital pathology, provide an opportunity to improve delivery of care and challenge us to provide guidance in thoughtful implementation.



As board-certified pathologists, we rely upon the CAP's vigilance and sway in organized medicine. As healthcare evolves, the CAP must remain energetic, innovative, and, above all, focused upon its members.

WHAT MAJOR ISSUES DO YOU SEE FACING THE CAP DURING THE NEXT THREE YEARS?

- Increasing difficulties to comply with the growing administrative and financial burdens of value-based care with both government and non-governmental payers.
- Identifying a sustainable and reasonable solution for board-certified pathologists to maintain certification and competence through all stages of their careers.
- Ensuring that the CAP engages Fellows from all backgrounds to include pathologists in private
 practice, academia, and independent laboratories and pathologists who are early and mid-career
 and more mature pathologists, including those that are retired.
- Managing the impact of PAMA on the laboratory industry and the bottom lines of pathologists.
- Conveying the pathologist value proposition to healthcare stakeholders, including health system administrators, other practicing physicians, and patients.
- Navigating the consequences of CLIA'88 modernization initiatives from various healthcare and laboratory industry stakeholders.
- Ensuring that pathologists are positioned to lead the adoption of emerging technologies, including augmented intelligence, for patient care.

IF ELECTED, WHAT DO YOU HOPE TO ACCOMPLISH?

I will provide leadership to drive successful execution of our core mission to serve "patients, pathologists, and the public by fostering and advocating excellence in the practice of pathology and laboratory medicine worldwide."

I believe that excellence in the practice of pathology and laboratory medicine is achieved by:

- Allowing pathologists to be pathologists
- Helping pathologists be rewarded for our work
- Providing pathologists with the tools to do our work well
- Assisting pathologists in doing that work free of constraints

As CAP president, I will work with our members to focus our considerable CAP-developed resources for practicing pathologists throughout our daily practice lives. In addition, I will work to ensure the continued success of the CAP's core business and financial engine, the accreditation and proficiency testing programs, by encouraging further customer-focused innovation in the delivery of these services to laboratories across the world.

For more information and a CV for this candidate, please visit cap.org.